Program Budget Comparison

The following table summarizes the total proposed budget by year, type of expenditure, and source of funding.

Program Budget Comparison								
	Base	Approp.	Budget	Budget	Biennium	Biennium	Biennium	Biennium
Budget Item	Fiscal 2014	Fiscal 2015	Fiscal 2016	Fiscal 2017	Fiscal 14-15	Fiscal 16-17	Change	% Change
FTE	110.25	110.25	108.25	108.25	110.25	108.25	(2.00)	(1.81)%
Personal Services	5,227,727	5,744,295	6,218,045	6,218,774	10,972,022	12,436,819	1,464,797	13.35 %
Operating Expenses	2,914,787	2,926,162	2,878,023	2,884,441	5,840,949	5,762,464	(78,485)	(1.34)%
Total Costs	\$8,142,514	\$8,670,457	\$9,096,068	\$9,103,215	\$16,812,971	\$18,199,283	\$1,386,312	8.25 %
General Fund	7,797,661	8,360,565	8,800,440	8,807,587	16,158,226	17,608,027	1,449,801	8.97 %
State/Other Special Rev.	307,883	271,915	259,857	259,857	579,798	519,714	(60,084)	(10.36)%
Proprietary Funds	36,970	37,977	35,771	35,771	74,947	71,542	(3,405)	(4.54)%
Total Funds	\$8,142,514	\$8,670,457	\$9,096,068	\$9,103,215	\$16,812,971	\$18,199,283	\$1,386,312	8.25 %

Program Description

The Citizen Services and Resource Management Division (CSRM) focuses on providing services to citizens, including the advancement of free electronic filing, and support services to the other divisions of the department. CSRM includes the Financial and Asset Management Bureau, the Citizen Services Bureau, the Collections Bureau, and the Information Management Bureau. The division integrates the department's accounting, purchasing, safety and security, and statewide facility functions through the Financial and Asset Management Bureau. This bureau ensures state tax collections and department expenses are properly accounted for, supports the efficient and safe operation of department facilities, and conducts disaster and emergency preparedness and continuity of government activities. The division's Citizen Services Bureau assists taxpayers by answering questions through the department's call center, coordinates the eStop business licensing program to create efficiencies and reduced costs to businesses, returns unclaimed property that has been remitted to the state to the rightful owners, and strives to create tax forms and instructions that are thorough and understandable. The Collections Bureau establishes payment plans or initiates forced collections using legal actions to resolve delinquent tax liabilities and provides collection services to other state and local agencies for recovery of bad debts. The bureau includes the Bankruptcy Unit responsible for filing and recoveries of debt through bankruptcy proceedings. The Information Management Bureau ensures secure handling and processing of taxpayer information, payments, and data in electronic or paper form. The bureau is organized into four units including Account Maintenance and Cashiering, Information Capture, Electronic Services (E-Services), and Mail and Imaging.

Program Highlights

Citizen Services & Resource Management Program Major Budget Highlights

- A portion of the proposed increase is a result of personal services present law adjustments
- The remaining difference between the legislatively appropriated FY 2015 base and the executive's FY 2017 biennium request is primarily due to a reorganization of the Information Management and Technology Division. This reorganization transferred personal services and operating expenses authority to the Director's Office and the Citizen Services and Resource Management Division.

Program Discussion -

The following table highlights the differences between the FY 2015 appropriations as shown in the main table and the FY 2015 legislative appropriations used for purposes of the budget base.

Department of Revenue									
Citizen Services and Resource Management									
FY 2015 Appropriation Transactions									
Legislative Difference Between Total Executiv									
Category		Appropriation	Exec. and I	₋eg.	Implementation				
Personal Services		\$3,059,98	5	\$2,684,310	55,744,295				
Operating Expenses		<u>785,84</u>	<u>3</u>	2,140,319	<u>2,926,162</u>				
Total Costs		\$3,845,82	<u>8</u>	\$4,824,629	<u>\$8,670,457</u>				

The difference between the FY 2015 Legislative Appropriation and the Total Executive Implementation is due to the reorganization of the former Information Management and Technology Division. Personal services authority and operating expenses authority were transferred from this program to the Director's Office and Citizen Services and Resource Management.

Comparison of the 2014 Actual Expenditures to FY 2015 Legislative Appropriations

Actual FY 2014 expenditures of \$8,142,514 are \$4,296,686 above the FY 2015 Legislative appropriation of \$3,845,828. This large difference is primarily attributable to the aforementioned reorganization.

Funding

The following table shows proposed program funding by source from all sources of authority.

Department of Revenue, 05-Citizen Services & Resource Mgmt Funding by Source of Authority										
Funds	HB2	Non-Budgeted Proprietary	Statutory Appropriation	Total All Sources	% Total All Funds					
01100 General Fund	17,608,027	0	0	17,608,027	7.53 %					
02008 Tobacco And Cig. Tribal Agree.	0	0	10,477,384	10,477,384	4.85 %					
02025 Unclaimed Property	301,132	0	0	301,132	0.14 %					
02083 Oil & Gas Local Assistance	0	0	7,507,450	7,507,450	3.48 %					
02088 SSR ADMINISTRATIVE FUNDS	218,582	0	0	218,582	0.10 %					
02168 MT Oil Production Tax	0	0	183,262,702	183,262,702	84.89 %					
02169 Bentonite Production Tax	0	0	5,000,000	5,000,000	2.32 %					
02511 Oil Gas and Coal Natural Res	0	0	9,026,308	9,026,308	4.18 %					
02966 Tribal Agreement - Alcohol	0	0	85,416	85,416	0.04 %					
State Special Total	\$519,714	\$0	\$215,359,260	\$215,878,974	92.27 %					
Federal Special Total	\$0	\$0	\$0	\$0	0.00 %					
06005 Liquor Division	71,542	0	0	71,542	15.17 %					
06554 CSC Collection Services	0	399,982	0	399,982	84.83 %					
Proprietary Total	\$71,542	\$399,982	\$0	\$471,524	0.20 %					
Total All Funds	\$18,199,283	\$399,982	\$215,359,260	\$233,958,525						

The Citizens Services and Resource Management Division is funded primarily by the general fund. State special revenue funds the division's administration of livestock per capita fee, and for support of the unclaimed property program. The finances of the Collections Services Program are not shown in the HB 2 tables because it is funded with proprietary funds. The Collections Services Program is discussed in the Proprietary Rates Section that follows the HB 2 discussion.

As seen in the figure above, the Citizen Services and Resource Management program is also responsible for the statutorily appropriated distributions of various tax revenues to local and tribal governments.

Budget Summary by Category

The following summarizes the total budget utilizing the FY 2015 Legislative base, present law adjustments, and new proposals.

Budget Summary by Category										
		Genera	ıl Fund		Total Funds					
	Leg. Budget	Leg. Budaet	Leg. Biennium	Percent	Leg. Budget	Leg. Budget	Leg. Biennium	Percent		
Budget Item	Fiscal 2016	Fiscal 2017	Fiscal 16-17	of Budget	Fiscal 2016	Fiscal 2017	Fiscal 16-17	of Budget		
2015 Budget	3,584,757	3,584,757	7,169,514	40.72 %	3,845,828	3,845,828	7,691,656	42.26 %		
PL Adjustments	5,215,683	5,222,830	10,438,513	59.28 %	5,250,240	5,257,387	10,507,627	57.74 %		
New Proposals	0	0	0	0.00 %	0	0	0	0.00 %		
Total Budget	\$8,800,440	\$8,807,587	\$17,608,027		\$9,096,068	\$9,103,215	\$18,199,283			

Present Law Adjustments -

The "Present Law Adjustments" table shows the changes from FY 2015 legislative appropriation to the budget proposed by the executive. PSPL adjusts all personal services. LGPL provides for adjustments to other expenditures such as operating expenses. Each is discussed in the narrative that follows. Total funds in the Present Law Adjustments table do not include proprietary funds budgeted in House Bill 2.

Present Law Adjustment	:S									
	Fiscal 2016							-Fiscal 2017		
FTE		General Fund	State Special	Federal Special	Total Funds	FTE	General Fund	State Special	Federal Special	Total Funds
DP 98 - LEG. Personal S	Service	es Present Law	1							
	0.00	3,137,274	22,113	0	3,159,387	0.00	3,138,026	22,088	0	3,160,114
DP 99 - LEG. Present La	aw									
	0.00	2,078,409	14,650	0	2,093,059	0.00	2,084,804	14,675	0	2,099,479
Grand Total All Pr	Grand Total All Present Law Adjustments									
	0.00	\$5,215,683	\$36,763	\$0	\$5,252,446	0.00	\$5,222,830	\$36,763	\$0	\$5,259,593

DP 98 - LEG. Personal Services Present Law -

The Personal Services Present Law Adjustments (PSPL) in the table below includes all present law adjustments related to personal services, including statewide present law personal services adjustments. This adjustment has been broken out by some of its component parts for a more detailed understanding of the adjustments. FY 2016 and FY 2017 contain the reductions in FTE made by the executive to implement the boilerplate language in HB 2.

Personal Services Present Law Adjustments										
	FY 2016									
		General	State	Federal		Total				
CP 98 PSPL Item	FTE	Fund	Special	Special	Proprietary	Funds				
State Share Health Insurance	107.25	\$52,124	-	-	-	\$52,124				
Executive Implementation of 2015 Pay Incre	ase	100,596	; -	-	-	100,596				
Fully Fund 2015 Legislatively Authorized FTI	E	108,110) -	-	1,582	109,692				
Other	1.00	2,875,691	22,113	-	(2,909)	2,894,322				
Personal Services Present Law Adjustments	108.25	\$3,137,274	\$22,113	\$(0 (\$1,327)	\$3,158,060				
			FY	2017						
		General	State	Federal	٦	Γotal				
CP 98 PSPL Item	FTE	Fund	Special	Special	Proprietary F	unds				
State Share Health Insurance	107.25	\$52,124	-	-	-	\$52,124				
Executive Implementation of 2015 Pay Incre	ase	100,596	-	-	-	100,596				
Fully Fund 2015 Legislatively Authorized FTI	E	108,110	-	-	1,582	109,692				
Other	1.00	2,877,197	22,088	-	(4,232)	2,895,053				

The executive proposes to increase support to personal services adjustments by 103% in FY 2016 and 103% in FY 2017 in comparison to the FY 2015 legislative budget. Approximately 85% of this increase is attributable to the reorganization. The remainder is primarily due to a request for one addition FTE to pursue additional tax compliance opportunities, the implementation of the HB 13 pay increase, and fully funding the legislatively authorized FTE. Differences between the total funds in the CP 98 table compared to the present law adjustments table are due to the inclusion of the proprietary adjustments above.

DP 99 - LEG. Present Law -

LGPL adjustments above are almost entirely due to the transfer of operating expenses authority from the reorganization. The remaining adjustment is due to rent increases for existing lease obligations within the program.

Other Issues -

Program Description

Montana law authorizes the Department of Revenue to assist other agencies in the collection of delinquent accounts. The department retains a percentage of these collections for the costs of assistance in conjunction with 17-4-103 (3)(a), MCA. The department established the Collections Services Program, which includes 3.50 FTE, to administer its statutory responsibilities under Title 17, chapter 4, MCA. These responsibilities include providing collection services for the purpose of centralizing debt collection for the State of Montana.

Proprietary Revenue and Expenses

The department is currently authorized to charge a commission rate up to 5% for its collection services excluding the collection of overpaid child support payments made to custodial parents and collection of delinquent child support payments from noncustodial parents. The commissions collected are used to pay the expenses of the Collection Services Program. Approximately 83% of the expenditures are paid in salaries and benefits with the remaining expenditures representing operating expenses of the program.

Administration of this program requires a minimum of a 9-month working capital balance due to the timing of program collections through offset of other state monies, as the program collects the largest amount of revenues on delinquent accounts during the income tax season and the hunting permitting season.

Proprietary Rate Explanation

The department requests that a maximum commission rate of 5% continue into the 2017 biennium. Exempted from this rate is collection of overpaid child support payments made to custodial parents or collection of delinquent child support payments from noncustodial parents. Commissions associated with child support payments are charged against a separate general fund appropriation designated by the legislature in a prior legislative session.

For the 2017 biennium the following rates are proposed by the executive. The rates charged in the base year are shown for comparison purposes.

CSRM Collection Services - 06554									
	Actual	Budgeted	Budgeted	Budgeted			Bienniel	%	
	FY2014	FY2015	FY2016	FY2017	2015 Bien	2017 Bien	Change	Change	
Operating Revenues:									
Fee revenue									
Charges for Services (non-DOR)	\$150,878	\$198,487	\$199,955	\$200,025	\$349,365	\$399,980	\$50,615	\$0	
Charges for Services (DOR)	<u>50,214</u>	<u>2,605</u>	<u>1,137</u>	<u>1,067</u>	<u>52,819</u>	<u>2,204</u>	<u>(50,615)</u>	-95.8%	
Total Fee/Operating Revenue	201,092	201,092	201,092	201,092	402,184	402,184	0	0.0%	
Operating Expenses:									
Personal Services	142,826	160,000	160,000	160,000	302,826	320,000	17,174	5.7%	
Other Post Employment Expense	11,118	11,118	11,118	11,118	22,236	22,236	0	0.0%	
Other Operating Expenses	<u>22,041</u>	<u>22,041</u>	22,041	<u>22,041</u>	<u>44,082</u>	<u>44,082</u>	<u>0</u>	<u>0.0%</u>	
Total Operating Expenses	\$175,985	\$193,159	\$193,159	\$193,159	\$369,144	\$386,318	\$17,174	4.7%	
Operating Income (Loss)	\$25,107	\$7,933	\$7,933	\$7,933	\$33,040	\$15,866	(\$17,174)		

The rates approved by the legislature are the maximum the program may charge during the biennium. They are not the rates the program must charge.